

For Immediate Release

EMERSON ACQUIRES LEADING VARIABLE-SPEED DRIVE COMPANY

ST. LOUIS, January 23, 2006 – Emerson (NYSE: EMR) today announced the acquisition of Safronics by its Control Techniques division. Fort Myers, Florida-based Safronics is a leading provider of drives and drives systems for both industrial and commercial applications. The company's products are used in a wide range of applications, including the heating, ventilation, air conditioning and refrigeration (HVACR) industry.

Control Techniques works very closely with Emerson Climate Technologies to develop variable-speed drive technology for use in commercial air conditioning and refrigeration applications. According to Emerson Executive Vice President Tom Bettcher, the acquisition of Safronics will strengthen Control Techniques' position in the HVACR market and allow it to grow its customer base.

"Safronics will support and enhance the drives and drives-system portfolio of our Control Techniques division," said Bettcher. "There are already great synergies that exist between the two companies, including complementary products, a knowledge of variable-speed drive applications and product expertise that will become increasingly important as Control Techniques continues its growth in the HVACR industry."

Former Safronics chief operating officer, Todd Jackson, remains with the company as the newly-named president of Control Techniques Americas. According to Jackson, the acquisition by Emerson will offer new opportunities to the company. "With the financial strength of Emerson behind us, Control Techniques and Safronics will be able to offer new levels of leading-edge technology, product development and customer support to the HVACR industry," he said. "We're extremely pleased to join the Emerson family, and we're looking forward to integrating our solutions with those currently offered by the company."

Safronics will showcase its products in booth 5116 at the AHR (Air-Conditioning Heating Refrigeration) Expo, to be held January 23 to 26, 2006, at McCormick Place in Chicago. The booth is adjacent to the Emerson Climate Technologies booth (# 5010).

About Emerson

Emerson (NYSE: EMR), based in St. Louis, is a global leader in bringing technology and engineering together to provide innovative solutions to customers through its network power, process management, industrial automation, climate technologies, and appliance and tools businesses. Sales in fiscal 2005 were \$17.3 billion. For more information, visit GoToEmerson.com.

About Emerson Climate Technologies

Emerson Climate Technologies, a business of Emerson, is the world's leading provider of heating, ventilation, air conditioning and refrigeration solutions for residential, industrial and commercial applications. The group combines best-in-class technology with proven engineering, design, distribution, educational and monitoring services to provide customized, integrated climate-control solutions for customers worldwide. Emerson Climate Technologies' innovative solutions, which include industry-leading brands such as Copeland Scroll and White-Rodgers, improve human comfort, safeguard food and protect the environment. For more information, visit EmersonClimate.com.

About Control Techniques

Control Techniques, part of Emerson Industrial Automation, is a world leader in the design, manufacture and support of AC, DC, variable-speed and Servo drive systems. The company combines extensive industry experience, modular drive design, powerful technology and advanced toolkits to provide complete industrial automation solutions. The company has a long history of market leadership, having introduced Unidrive AC, the first universal AC and Servo drive, and Mentor, the first fully digital DC drive. Control Techniques Americas is headquartered in Eden Prairie, Minnesota. For more information, visit ControlTechniques.com.

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